

Do outlier inpatients experience more emergency calls in hospital? An observational cohort study

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As medicine has become more specialised, so has the delivery of care in hospitals. For example, orthopaedic patients are separated from those who have had a stroke, and those with cardiac disease are separated from surgical patients. This model of care, where medical specialists, allied health staff and nurses work together in teams, builds expertise and improves patient care.^{1–3} However, competing with this model is increasing pressure on hospital beds. In Australia between 2006–07 and 2010–11, hospital separations increased by about 4% per year and emergency department presentations by 3%, while bed numbers increased by only 1%.⁴ This could indicate that hospitals have become more efficient; however, in Victoria, waiting lists have increased while patient throughput remains unchanged.⁵ With pressure to move patients out of the emergency department (eg, through the National Emergency Access Target) comes pressure to place patients in a bed on a ward,⁶ which may not be the appropriate ward to provide specialised care.

System-related factors that appear to influence mortality include prolonged waits for admission from the emergency department, the volume of patients undergoing a certain procedure in a hospital, and night-time discharge of patients from the intensive care unit.^{7–9} Similarly, there may be an optimal location in the hospital to receive care, where the staff have particular skills in treating the patient's condition and are more familiar with signs of deterioration. Clinical deterioration occurs due to disease severity or to inadequate or inappropriate care.¹⁰ Inadequate care may mean that the skills of the personnel in the unit are insufficient for the patient. Thus, the location of a patient in a "home" ward or an "outlier" (non-home) ward may influence the patient's outcome.

The use of rapid response or medical emergency teams (METs) to

Abstract

Objective: To determine the effect of spending time as an outlier (ie, an inpatient who spends time away from his or her "home" ward) on the frequency of emergency calls for patients admitted to a tertiary referral hospital.

Design, setting and patients: Observational cohort study of all patients admitted to a university-affiliated tertiary referral hospital in Melbourne, Victoria, between 1 July 2009 and 30 November 2011.

Main outcome measure: The number of emergency calls per hospital admission, with reference to location within the hospital.

Results: There were 58 158 admissions during the study period. The median age of admitted patients was 61 years, 55% were male, and the in-hospital mortality was 1.40%. In 11 034 admissions (18.97%), patients spent time as outliers. In-hospital mortality was 2.57% in the outlier group versus 1.12% in the non-outlier group ($P < 0.001$). After adjusting for age, same-day admission, 10-year predicted mortality, interhospital transfer and high-risk clinical units, outlier status was associated with a 53% increase in emergency calls ($P < 0.001$).

Conclusions: This study found a strong association between time spent away from a patient's home ward and the number of emergency calls. We postulate that outlier patients are at risk as they may have therapeutic and monitoring needs that are only available on their home ward. With increasing pressure to move patients out of the emergency department, the number of outlier patients may increase.

respond promptly to clinical deterioration and reduce in-hospital adverse events has significant appeal, although strong evidence regarding effectiveness is lacking.¹¹ However, such teams may be treating the result of failure to monitor or to escalate care¹² rather than the root cause. Research has suggested that medical patients on non-medical wards are more likely to require MET activation,¹³ implying that MET activation may be a marker of quality of ward care. Using MET activation as a marker for clinical deterioration or adverse events, we sought to investigate the relationship between patient outlier status and number of emergency (MET) calls.

Methods

St Vincent's Hospital Melbourne in Victoria is a 400-bed, university-affiliated tertiary referral hospital. This study was approved as a quality assurance activity by the hospital's human research ethics committee.

All patients admitted between 1 July 2009 and 30 November 2011 were eligible. We excluded a small number

of patients who were admitted for outpatient testing (eg, endocrine testing, overnight polysomnography), mental health care, rehabilitation or palliative care. Home wards were designated as general medical or surgical.

Clinical services in the hospital are broadly divided into medicine and surgery, with specialised units such as cardiac surgery, cardiology and gastroenterology. The services are supported by a busy emergency department, 15-bed intensive care unit, and 12 operating theatres. The inpatient building has seven floors dedicated to patient care. The allocation of units to dedicated wards was standardised several years ago and remained stable during the study period. Each patient admitted to the hospital was allocated to a medical or surgical unit. Admissions that took place under medical services but were later transferred to surgical services are included with the latter.

The hospital's MET was established in 2002 as part of the MERIT study¹⁴ but continued after the study's completion. The team comprises an intensive care registrar or Fellow, intensive care nurse and general medical regis-

1 Characteristics of patients admitted to hospital, 1 July 2009 – 30 November 2011

	All admissions	Admissions by outlier status		P
		Non-outlier	Outlier	
Number of admissions*	58158	47124	11034	
Age in years, median (IQR)	61.3 (44.1–74.5)	60.8 (44.0–73.5)	64.0 (44.3–78.0)	< 0.001
Male	31984 (55.00%)	25819 (54.79%)	6165 (55.87%)	0.02
Admission origin				< 0.001
Home	53455 (91.91%)	43154 (91.58%)	10301 (93.36%)	
Interhospital transfer	4226 (7.27%)	3652 (7.75%)	574 (5.20%)	
Residential aged care	477 (0.82%)	318 (0.67%)	159 (1.44%)	
Hospital length of stay in days, median (IQR)	1.17 (0.30–4.79)	0.85 (0.13–3.33)	4.17 (2.00–8.59)	< 0.001
Same-day admission	20029 (34.44%)	19599 (41.59%)	430 (3.90%)	< 0.001
Emergency admission	28875 (49.65%)	19934 (42.30%)	8941 (81.03%)	< 0.001
Predicted 10-year mortality, [†] median (IQR)	10% (2%–47%)	10% (2%–22%)	22% (2%–47%)	< 0.001
Number of complications				< 0.001
0	46738 (80.36%)	38967 (82.69%)	7771 (70.43%)	
1–10	10835 (18.63%)	7742 (16.43%)	3093 (28.03%)	
11–20	513 (0.88%)	366 (0.78%)	147 (1.33%)	
21–30	62 (0.11%)	44 (0.09%)	18 (0.16%)	
31–40	10 (0.02%)	5 (0.01%)	5 (0.05%)	
Inhospital mortality	812 (1.40%)	528 (1.12%)	284 (2.57%)	< 0.001
Medical patients	34863 (59.95%)	28251 (59.95%)	6612 (59.92%)	0.97
Units with most emergency calls				< 0.001
Neurosurgery	2798 (4.81%)	1875 (3.98%)	923 (8.37%)	
Cardiothoracic surgery	1581 (2.72%)	1454 (3.09%)	127 (1.15%)	
General surgery	3956 (6.80%)	3183 (6.75%)	773 (7.01%)	
Vascular surgery	919 (1.58%)	664 (1.41%)	255 (2.31%)	
Orthopaedic surgery	2726 (4.69%)	2247 (4.77%)	479 (4.34%)	
General medicine	5155 (8.86%)	1987 (4.22%)	3168 (28.71%)	
Days as an outlier, median (IQR)	–	–	0.82 (0.23–2.06)	
Percentage of admission as an outlier (IQR)	–	–	24% (6%–81%)	

IQR = interquartile range. * Includes patients who were readmitted during the study period. † Using Charlson Comorbidity Index. ◆

trar. The MET calling criteria are: respiratory rate < 5 or > 36 breaths/min, oxygen saturation measured by pulse oximetry < 90% despite supplemental oxygen, pulse rate < 40 or > 140 beats/min, systolic blood pressure < 90 mmHg, unexpected deterioration in conscious state, repeated or prolonged seizures, or any patient about whom staff are sufficiently worried. Each emergency call is entered in a dedicated database and reviewed by intensive care physicians each week.

The hospital's patient master index (PAS; Healthcare Group, CSC) includes data on all admitted patients. In addition, to meet funding requirements in Victoria, up to 40 International Classification of Diseases, 10th revision, Australian modification (ICD-10-AM) diagnoses and 40 procedures are recorded. Each ICD-10-AM code has a prefix indicating whether the condition was the primary diagnosis (P) or a complication during admission (C). The C-prefix

codes have been used to monitor hospital activity.¹⁵ We used these diagnostic codes with the Charlson Comorbidity Index to calculate predicted 10-year mortality.¹⁶ The patient master index also lists all bed movements for each admission. Using the unit-ward allocations, we determined whether patients spent time outside their home ward and calculated the percentage of the admission spent as an outlier. Time spent in an intensive care or coronary care unit was not considered outlier time. Admissions were classified as same-day if the admission and discharge dates were the same.

Statistical analysis

Results are expressed as mean and standard deviation or median and interquartile range (IQR), depending on the variable's distribution. Categorical variables are reported as numbers and percentages. We compared continuous variables using the Mann-

Whitney *U* test, and categorical variables with the Fisher exact or χ^2 test. As some patients had more than one emergency call, we adjusted for confounding variables by modelling the data using zero-inflated negative binomial regression.¹⁷ Previous hospital audits had identified that patients in some clinical units (neurosurgery; cardiothoracic, vascular and abdominal surgery; nephrology; and general medicine) had more emergency calls than those in other units. We therefore included these high-risk clinical units in the multivariate analysis, along with variables found to be statistically significant in the univariate analysis. Data were analysed with Stata version 12 (StataCorp). Statistical significance was set at $P < 0.05$.

Results

There were 58 158 admissions during the study period. No adjustment was made for patients who were readmitted during the study. Demographic information is shown in Box 1. The median age was 61 years, with a slight preponderance of men. Most patients were admitted from home. Thirty-four per cent of patients had a same-day admission, and half of all admissions were classified as emergency (28% of same-day admissions). The predicted 10-year mortality rate for all admissions was 10%. The actual in-hospital mortality was 1.40%. Most patients were admitted under medical units. There were 155 admissions that initially took place under medical services, but were later transferred to surgical services.

In 11 034 admissions (18.97%), the patients spent time outside their home wards, with a median duration as an outlier of 0.82 days (Box 1). Patients spending time outside their home wards were older and had longer hospital stays, greater severity of illness (by the Charlson Comorbidity Index), more complications and higher mortality than those who did not. There were similar proportions of medical and surgical patients in the outlier and non-outlier groups, although outlier patients were more likely to be general medical or neurosurgical patients. Patients with same-day admissions were far more likely to be managed entirely on their home ward.

Details of emergency calls are shown in Box 2. There were 1501 emergency calls made for 1115 patients, of which 93 calls (for 89 patients) were for cardiac arrest. Patients who had emergency calls had significantly higher mortality than those who did not (25.2% [95% CI, 22.6%–27.8%] v 0.93% [95% CI, 0.85%–1.01%]). The mortality for patients needing three or more calls was 39%. Patients who experienced some period as an outlier were more likely to have an emergency call than those who did not (3.8% [95% CI, 3.5%–4.2%] v 1.5% [95% CI, 1.4%–1.6%]). For the outlier group, 528 of 607 calls (87.0%) occurred while the patients were away from their home ward. Patients in the outlier group were also more likely to have cardiac arrests.

After adjusting for high-risk clinical units, age, same-day admission, 10-year predicted mortality, and inter-hospital transfer, spending time outside the home ward was associated with a 53% (95% CI, 32%–77%) increase in emergency calls (Box 3).

As a higher proportion of patients in the outlier group were classified as emergency admissions, we separately estimated the outlier effect on emergency calls for emergency admissions (relative risk, 1.44; 95% CI, 1.21–1.70) and elective admissions (relative risk, 2.04; 95% CI, 1.49–2.80). While the relative risk was higher in the elective admission group, this difference did not achieve statistical significance.

Discussion

This study in an academic tertiary referral hospital found that patients cared for outside their home ward had more comorbidities, more emergency calls and worse hospital outcomes (mortality and complications) than those who remained on their home wards. After adjusting for relevant factors, spending time outside the home ward was associated with a 53% increase in emergency calls.

Clinical deterioration in hospital patients causes increased morbidity and mortality.¹⁸ Such deterioration may be due to the severity of the patient's disease (and therefore not preventable or expected), but in some cases it may result from a failure of the primary team to recognise and man-

2 Distribution of emergency calls for patients, 1 July 2009 – 30 November 2011

	All admissions	Admissions by outlier status		P
		Non-outlier	Outlier	
Total number of emergency calls	1501	894	607	
Number of calls per patient	n = 58 158	n = 47 124	n = 11 034	< 0.001
0 calls	57 043 (98.08%)	46 432 (98.53%)	10 611 (96.17%)	
1 call	858 (1.48%)	550 (1.17%)	308 (2.79%)	
2 calls	183 (0.31%)	103 (0.22%)	80 (0.73%)	
≥ 3 calls	74 (0.13%)	39 (0.08%)	35 (0.32%)	
Cardiac arrests	89 (0.15%)	56 (0.12%)	33 (0.30%)	< 0.001

age a worsening clinical situation. This might be due to a lack of expertise of nursing staff when faced with patients with unusual conditions (eg, heart failure patients on surgical wards), delayed calling of medical staff, or no available medical staff in the immediate vicinity. While METs were implemented to rescue patients from cardiac arrest caused by clinical deterioration,¹⁴ their activation might reflect a failure of the primary team to recognise and manage deterioration. There is evidence that home ward allocation may improve outcomes by offering specialised treatment, such as that provided by stroke management teams.¹⁹ Our study supports this hypothesis, as patients moved outside their home ward had more emergency calls and worse clinical outcomes.

To the best of our knowledge, this is the first study to document the extent of movement of patients from their home wards to other wards within a large hospital. These patients had well defined characteristics that would indicate a more complicated course, such as more comorbidities, multiday

admissions and older age. They also had worse outcomes, with longer length of stay, more complications and higher mortality. This implies that in an environment where beds are limited, it makes sense to place patients at high risk of complications in the appropriate hospital location. If forced to choose which patients should be outliers, our study suggests that younger patients with same-day admissions are less likely to experience deterioration. Better solutions might include establishing short-stay surgical units for elective patients, short-stay wards for medical and surgical patients awaiting admission, liaison services for less well patients, and early referral of surgical patients to medical units.

Our study has some limitations. The analysis involved data from a single hospital and would benefit from external validation at other centres. While we had complete data on the location of each emergency call, we did not have details on the nature of the calls. For example, calls for a change in conscious state or hypoten-

3 Results of multivariate analysis of the number of emergency calls and the associated relative risk for selected factors

	Relative risk (95% CI)	P*
Age (per year of increase)	0.988 (0.979–0.997)	< 0.01
Any time outside home ward	1.530 (1.322–1.769)	< 0.001
Predicted mortality (< 46% v ≥ 46%) [†]	1.826 (1.322–2.522)	< 0.001
Interhospital transfer	2.370 (1.974–2.847)	< 0.001
Same-day admission	0.022 (0.011–0.042)	< 0.001
Neurosurgery unit	2.262 (1.784–2.868)	< 0.001
Cardiothoracic surgery unit	2.136 (1.585–2.878)	< 0.001
General surgery unit	1.401 (1.069–1.836)	< 0.05
Nephrology unit	2.109 (1.471–3.024)	< 0.001
General medicine unit	2.010 (1.684–2.400)	< 0.001

*From zero-inflated negative binomial regression. Although orthopaedic unit and emergency admission were significant on univariate analysis, they were not significant in the final multivariate model. [†]Predicted 10-year mortality based on Charlson Comorbidity Index is not a continuous variable and occurs in eight groups (eg, 1.7%, 4.1%), simplified to two groups for this analysis. At a predicted mortality ≥ 46% (representing 27% of the cohort), there was a significant increase in actual in-hospital mortality. ♦

sion have more significance than those for seizures or faints.²⁰ Furthermore, we did not routinely record the period of instability before emergency calls to determine if the increased calling rate was due to less recognition of deterioration or delayed action by ward staff. However, while an increase in calls may have been due to unfamiliarity with outlier patients, the increased mortality and complications in these patients might suggest a lower quality of care. Potential confounders exist, particularly with respect to emergency status and same-day admission, but we included these in the multivariate analysis. Resuscitation status was not recorded.

It is unlikely that a randomised controlled trial of patient allocation to home or non-home wards will ever be undertaken, for logistical and ethical reasons. However, movement of patients between wards may be affected by administrative decisions. In Australia, the National Emergency Access Target has put pressure on hospitals to admit patients to a ward within a 4-hour limit.⁶ Furthermore, the nature of hospital funding tends to favour elective surgery, so hospitals may admit these patients to home wards and only repatriate patients with more complex conditions when beds are less constrained. Clinicians and administrators must ensure that targets or new processes are evaluated and continually monitored to ensure they produce benefit, not harm. While mortality is an uncommon but important measure of harm, changes in morbidity and even emergency call rates might be just as important and may draw attention to a harmful process before the mortality rate rises.

Health departments and clinicians have put greater focus on preventing and treating clinical deterioration. Solutions have included observation charts designed with human factor consideration, general ward electronic monitoring, and METs. While we recognise the success of METs in preventing in-hospital deaths, we need to consider whether processes of care are placing patients at risk. More deterioration occurs when nurses have less time to observe patients, such as overnight or during drug rounds or clinical handover.¹³ Nursing ratios may also affect detection of deterioration, but there are conflicting data about this.^{21,22} We can now add the patient's outlier status to this list of variables. Bed management and bed allocation on the wards therefore need to be considered in programs aimed at improving care.

In summary, this study suggests that placement of patients within the hospital matters. If you have to be in a hospital, then the home ward is the place to be.

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