

A systematic approach to workplace-based assessment for international medical graduates

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Over the past few years, awareness of the need for workplace-based assessment (WBA) of junior doctors has increased. This has resulted in the development of many assessment tools. The most popular, researched and validated tools are mini-clinical evaluation exercises (mini-CEXs), case-based discussions (CBDs), in-training assessments (ITAs) and multisource feedback (MSF), such as 360° assessments.^{1–4}

There are many reasons for WBA development:

- most trainees are not observed in practice, particularly in history taking or physical examination;⁵
- lack of feedback is a major gap in medical education generally and;
- constructive feedback is necessary to improve trainees' learning and clinical performance.⁶

WBA should be conducted using multiple tools, since one tool cannot assess all domains, but there are many challenges to implementation. The teaching faculty may not engage in assessment, provide constructive feedback or monitor the impact of feedback on performance.⁷ WBA is also costly in time and resources.

Australia, like many other developed countries, relies on international medical graduates (IMGs) for service provision. In some locations up to 30% of doctors are IMGs.⁸ To gain general medical registration in Australia, the IMGs currently have to pass a multiple-choice examination, followed by a clinical skills examination, both of which are conducted by the Australian Medical Council (AMC). However, there is a long wait to undertake these exams. The AMC clinical exam is a 16-station, multidisciplinary, objective, structured exam.⁹ Each station is 8 minutes' duration. One or two stations may include real patients with clinical signs, and the other stations use role players. A clear pass score is 12 or more stations passed, including at least one obstet-

Abstract

Objectives: To test whether a summative workplace-based assessment (WBA) is feasible and acceptable for international medical graduates (IMGs).

Design, setting and participants: A 6-month trial with 27 IMGs from teaching hospitals in Newcastle, Australia. IMGs were assessed by 65 trained assessors from different disciplines, using blueprinted, preset criteria.

Main outcome measures: Mini-clinical evaluation exercises, case-based discussions, in-training assessments and multisource feedback. At the end of the trial, assessors and candidates gave feedback.

Results: All IMGs were successful at the end of the assessment. The format was well received and acceptable to the candidates and assessors.

Conclusions: WBA is feasible and acceptable to assessors and candidates for assessment of IMGs, but it is intensive in use of resources and time.

rics and gynaecology station and one paediatrics station. Marginal performance is a pass in 10 or 11 stations; these candidates are offered a remedial examination. The average pass rate for the AMC clinical exam is around 50% (Ian Frank, Chief Executive Officer, AMC, personal communication, 24 January 2011). The AMC have been proactive in evaluating other assessment methods, and we were invited to submit an expression of interest to conduct WBA.

In 2010, the University of Newcastle School of Medicine and Public Health, in collaboration with Hunter New England Area Health Service, were accredited to conduct WBA for IMGs in place of the AMC clinical exam. The purpose was to test whether WBA is feasible in the workplace and whether it is acceptable to IMGs and assessors.

Methods

Ethics approval for the study was obtained from the Hunter New England Human Research Ethics Committee. All candidates gave written, informed consent before the study started.

WBAs were conducted over 6 months from June 2010 at four teaching hospitals in Newcastle. IMGs invited to participate were those who worked in these hospitals, had passed

the English language requirements and the AMC multiple-choice exam, and were on the waiting list for the AMC clinical exam. The IMGs were working in medicine, surgery, emergency, paediatrics, mental health and obstetrics and gynaecology as junior medical officers. They were from India, Pakistan, Bangladesh and China, and had been working in Australia for 1–10 years. There were two calibration sessions attended by 65 assessors, and an information evening attended by all 27 candidates, to familiarise themselves with the protocols, assessment methods and tools.

The assessment tools used were mini-CEXs, CBDs, MSF and ITAs (Box 1). The mini-CEXs and CBDs were "blueprinted" (assessment tasks mapped out to align with course content and desired learning outcomes, so that each prescribed discipline and domain is represented) as outlined in Box 1. All assessors used well validated, individually labelled assessment forms (assessment forms are available from the authors). Candidates received immediate feedback from examiners on the mini-CEX and CBD assessments. Pass criteria for each assessment tool were predetermined by an expert panel and are summarised in Box 2.

Candidates had to pass eight of 12 mini-CEX cases, with a minimum of one pass in each of the six clinical disciplines. With a pass in seven

1 Assessment tools used for workplace-based assessment of international medical graduates

Assessments	Tools
Mini-clinical evaluation exercises (12)	
Medicine (2)	Management and prescribing; physical examination
Surgery (2)	Management; physical examination
Emergency medicine (2)	History and investigation; management
Mental health (2)	History; management and counselling
Paediatrics (2)	History; counselling and patient education
Obstetrics and gynaecology (2)	Investigations and diagnosis; management, prescribing and counselling
Case-based discussions (CBDs) (7)	
Patient CBDs (2), paper CBDs (5)	Medicine; surgery; emergency medicine; mental health; paediatrics; obstetrics and gynaecology
360° assessments (multisource feedback)	
Month 1 (formative assessment)	Self; medical colleague (5); co-worker (5)
Month 6 (summative assessment)	Self; medical colleague (5); co-worker (5)
In-training assessments (2)	End-of-term reports (2)

2 Pass criteria for assessment of international medical graduates

Satisfactory	Borderline
Mini-clinical evaluation exercises	
Complete all 12 Pass 8 out of 12 Pass ≥ 1 in each of 6 clinical areas	Pass 7 out of 12 Supplementary offered in same area (2 assessors)
Case-based discussions (CBDs)	
Complete all 7 Pass 4 out of 7 Pass ≥ 1 patient CBD	Pass 3 out of 7 Supplementary offered in same area (2 assessors)
360° assessments (multisource feedback)	
Complete 2 self-assessments: month 1, month 6 Completed 2 sets of medical colleague and co-worker assessments: month 1, month 6 Average score ≥ 3	Remediation offered on formative assessment if score ≤ 3 for all items on medical colleague and co-worker assessments
In-training assessments (ITAs)	
Complete 2 end-of-term ITAs within 6 months Assessed at "at expected" level (or equivalent minimum) on both ITAs	

mini-CEXs, candidates were deemed "borderline" and given a supplementary mini-CEX in the same discipline and domain by two assessors. Each mini-CEX lasted about 30 minutes, including time for feedback. The blueprinted items were marked "critical" on the assessment forms; this was emphasised to assessors and candidates.

Candidates participated in seven CBDs and had to pass a minimum of four. The two clinical case patients were selected from patients whose care the candidates had managed. On two occasions, the candidates had to choose three cases and the assessor chose one from these three cases for the assessment. Many candidates worked only in one specialty (eg, medical registrar, psychiatry registrar).

To provide sufficient breadth to the assessment, the five other CBDs were

paper cases, developed by a clinical panel from real cases. The topics were selected from the AMC syllabus and were common clinical scenarios, pitched at the intern level. For the paper cases, candidates were given 10 minutes to read about the case before the assessment. Each CBD assessment, including the feedback, took 20–30 minutes.

For the MSF assessment, candidates were asked to nominate 12 colleagues from medical, nursing and other staff (eg, a ward clerk) who could provide feedback on the candidate's communication, teamwork and professional skills. The project team chose 10 of the nominated colleagues at random from the list of 12 (to maintain anonymity) and these 10 were sent the MSF assessment form. Candidates also completed a self-assessment form. The feedback was reviewed by a committee

of medical, nursing and allied health professionals.

The first MSF (360°) assessment was performed in month 1 and the second in month 6. The first was used formatively, and candidates were given guidance, remediation and mentoring as needed. To pass the second (summative) MSF assessment, a mean score of ≥ 3 was needed in all domains (Box 2).

The ITA form used is the regular end-of-term assessment tool used by postgraduate training bodies and colleges. Two ITAs were required during the 6-month assessment period, and candidates needed an overall performance score of at least "at expected" (or equivalent) on both assessments.

Before WBA started, all candidates and assessors were given resource kits with assessment criteria, blueprinted forms and other relevant information. Each mini-CEX and CBD assessment stipulated the discipline and clinical skills to be assessed. Assessors were responsible for selecting an appropriate patient for each mini-CEX assessment. The schedule of assessments was centrally programmed to ensure compliance and proper sampling (so that history, physical examination and counselling, etc, are well represented in all disciplines).

The project was staffed by a full-time project officer, a part-time educational consultant and a part-time project manager with the academic team. Assessors were recruited by inviting interested clinicians to participate, with an honorarium offered per session. The project officer facilitated scheduling of assessments, and assessment tasks had a completion deadline which allowed for clinical emergencies. This flexibility enabled completion of all assessments within designated timeframes.

Feedback was provided by assessors at a focus group and through emails, and candidates provided feedback at a focus group with semi-structured verbal questions followed by a questionnaire.

Results

At the end of the assessment period, all 27 candidates were successful according to the predetermined criteria, even

though some had been deemed “unsatisfactory” in individual assessments (Box 3).

Of 27 candidates, 22 responded to the feedback questionnaire, and indicated that WBA was more realistic than the current format of the AMC clinical examination. The candidates felt that the WBA did not interfere with their clinical duties. Most of the candidates reported that they had received “constructive feedback”. One candidate wrote that the “program was really good in stimulating learning and appropriate as a tool of assessment.” Some candidates thought specialists should not be assessing in their field, but noted that “80% of the assessors were very appropriate”. “Better standardisation of examiners [needed]” and “discussion pitched at senior level” were two of the problems identified.

The feedback process was a recurring theme with assessors; “direct feedback on the spot ... and it is now recognised in management and health care that we need to begin to do that”. One assessor said “we have to be prepared, in giving feedback, that it may be uncomfortable”. Another assessor thought “it is more painful if you do not give feedback because the person does not get the chance to improve”. The process “did not under- or overassess someone’s abilities” because of multiple assessors and multiple tools. Assessors felt the candidates had improved over the assessment period.

Some of the issues raised by the assessors included the need to widen the pool of assessors, medical emergencies interfering with assessments, and assessment fatigue. However, in a subsequent focus group, the assessors indicated they were prepared to do more assessments and appreciated the training received.

Discussion

This is the first time that WBA has been used for summative assessment in Australia and is the first use of four tools concurrently to assess performance. We show that summative WBA is feasible, provided there are committed project teams and assessors. It is intensive in use of time and

3 Assessment outcomes for international medical graduates

Assessments	Assessment area	Satisfactory	Unsatisfactory
Medicine	Management, prescribing	27	0
	Physical examination	24	3
Surgery	Management	27	0
	Physical examination	23	4
Emergency medicine	History, investigation	26	1
	Management	26	1
Mental health	History	25	2
	Management, counselling	26	1
Paediatrics	History	26	1
	Counselling, patient education	24	3
Obstetrics and gynaecology	Investigations, diagnosis	25	2
	Management, prescribing, counselling	25	2
<i>Total</i>		304	20
Patient case-based discussions (CBDs)	Medicine	28	0
	Surgery	9	1
	Emergency medicine	6	0
	Mental health	0	0
	Paediatrics	8	0
	Obstetrics and gynaecology	2	0
<i>Total</i>		53	1
Paper CBDs	Medicine	13	0
	Surgery	21	1
	Emergency medicine	24	0
	Mental health	25	2
	Paediatrics	23	0
	Obstetrics and gynaecology	24	2
<i>Total</i>		130	5

resources. The assessment time for mini-CEXs and CBDs (the main clinical assessment tools), including feedback, was about 10 hours per candidate. It is difficult to quantify the exact time allocated to MSF and ITA, as this occurred over time. The program had components of an:

... experiential learning cycle which includes a planning phase, observation phase and a reflection phase on performance expressed in a constructive feedback to both the trainee and the trainer ...¹⁰

As has been discussed by Murphy and colleagues,¹¹ multiple assessment formats provide a sound basis for assessment. We believe our assessment tools and program meet the criteria of validity, educational impact and acceptability. We used multiple, validated tools to test the clinical skills, professionalism and clinical reasoning of the candidates. The educational impact was positive, judging by comments from both groups. All assessors felt that the candidate performance had improved over the 6-months, and candidates thought the feedback helped their performance.

The reliability of individual and multiple assessments and their validity¹² will be presented in a future article. If one believes that “the most important factor in learning is usually the quality of the feedback on performance”,¹³ then this program can be judged successful. Most candidates reported that this was the first time they had received immediate constructive feedback on their performance.

While the AMC exam has a 50% pass rate, the 100% pass rate in this trial is not surprising. It may be due to the fact that all the WBA candidates were employed as doctors, with access to the health system enabling them to improve their knowledge, skills and performance. Not all candidates undertaking the AMC clinical exam have this advantage.

Even though the original methodology of CBDs is based on real patients, we only used two real-patient CBDs for each candidate. The five paper-based CBDs added breadth to the assessment since many of the candidates were working in one specialty. Our CBDs differ from the conventional CBDs for this reason.

A key lesson to be learnt from this project is that assessor engagement is required for a successful WBA program. The issue of ongoing assessment by the small cohort of willing assessors will be a challenge in the long term. Some assessors were not comfortable providing feedback, especially when the candidate was not satisfactory.

We do not know the exact financial and opportunity costs of this program yet, and calculations are underway. We estimate an approximate cost of \$6000 per candidate over the 6-month period.

Although previous researchers have provided data on the individual tools we used in our assessment, we do not know the minimum number of assessments necessary to obtain valid and reliable data when multiple tools are being used.

Overall, this has been a rewarding but challenging program for all. We learnt several important lessons about

implementing WBA for IMGs. Feedback from the trainees and assessors indicates that this has been a worthwhile program from both the assessment and educational point of view.

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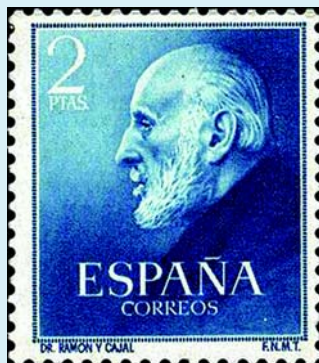
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Stamps of greatness

Santiago Ramón Y Cajal (1852–1934)

SANTIAGO RAMÓN Y CAJAL was born on 1 May 1852 in Petilla, Spain, the son of an Aragonese physician.

He apparently was a juvenile delinquent before he studied medicine at the University of Zaragoza where his father was professor of practical anatomy. Cajal graduated in 1873 and was destined to become one of the world's greatest histologists and neuro-anatomists.

After some military service in Cuba (1873–1875), he became an assistant in anatomy at Zaragoza (1877). He was talented in drawing and painting and took up histology. He was appointed professor of descriptive anatomy at the University of Valencia in 1884, professor of histology at the University of Barcelona in 1887 and professor of neurological anatomy at the University of Madrid in 1892.

His main work was on human brain cells and for his achievements he was awarded, together with Camillo Golgi of Italy, the coveted Nobel Prize in Physiology or Medicine in 1906.

He produced his great work *Textbook on the nervous system of man and the vertebrates* between 1897 and 1904, and founded a quarterly journal on histology in 1896, which was later taken over

by the University of Madrid and continues to date, under a different name. These vast labours in histology comprise discoveries in all parts of the nervous system, notably the optic chiasma, olfactory lobes, medulla, cerebellum, cerebral nerves, spinal ganglia and the innervation of the retina.

Cajal's later years were devoted to his work on the degeneration and regeneration of nervous tissue (1908–1928). Highly esteemed by Kolliker and other great histologists of his time, Cajal lamented the language barrier which prevented his work from getting greater exposure in his profession. In 1888–1889 he improved Golgi's chrome-silver stain (1883) and applied it to the whole nervous system, evolving his doctrine of the neurones around 1890.

He was also a prolific writer of short stories and essays, which he published under the pseudonym "Dr Bacteria". *Charlas de cafe* (1920), tinged with Latin pessimism, reveals his philosophical bent. His name is eponymous with many neurological terms, especially those relating to the upper layer of the cerebral cortex. He founded the famous Cajal Institute of Madrid in 1922 and died there on 18 October 1934. He was postally honoured by Spain in 1934 and by Sweden in 1966 (in a Nobel Prize commemorative issue).

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